

Copenhagen April 19, 2017

Dear President Juncker, President Tusk, and President Tajani,

Over the coming months, the decision on where to relocate the European Medicines Agency (EMA) will be on the table for you as a European decision-maker. We are representatives of a broad coalition of public and private institutions in Denmark deeply involved in and dependent on a well-functioning European medicines authority. We believe Copenhagen offers optimal conditions for hosting the EMA thanks to the presence of a world-class research environment, an innovative and vibrant life science cluster, a unique basis for a strong focus on patient and animal safety, an efficient infrastructure, and high liveability for employees and their families. Allow us to elaborate.

Less known than Silicon Valley is Europe's own Medicon Valley in the Greater Copenhagen area. Comprising 28 hospitals of which 11 are university hospitals, three world-class universities, hundreds of biotech and pharmaceutical companies from around the globe, and Copenhagen Airport at the centre, it is a scientific stronghold for the EU. Copenhagen, thus, offers an exceptional research and innovation ecosystem; the key pillars being strong public research environments, innovative life-science cluster and a very successful pharmaceutical and medtech industry. A strong tradition for public-private collaboration between universities, hospitals and the life science industry is characteristic for the region. Placing EMA in Copenhagen would further strengthen the EU's global position in this field.

Importantly, the institutions, universities and hospitals in the area ensure that there is a highly competent and professionally skilled workforce ready for EMA to tap into at any given time. In fact, on top of the thousands of employees from the public sector, the private life science sector in the Greater Copenhagen area employs more than 40.000 highly qualified professionals.

Denmark has the highest public national research budget per capita, with more than 33% of the research costs directly allocated to medical and health sciences. Researchers have access to some of the best facilities and world-class research infrastructures, such as the European Spallation Source ERIC, the MAX IV, and 'Computerome' (The Danish National Supercomputer for Life Sciences). The Danish Biobank, consisting of 22 million samples from 5.4 million individuals, is a world leader, and coupling it with, for example the Danish National Patient Register which dates back to 1976 – or to one of the many other unique health data registries in Denmark – provides truly powerful opportunities for research and innovation.

Being the EU country with most clinical trials per capita, Denmark is a leader in terms of research focusing on medicines safety and efficacy. Denmark was among the first countries to introduce a compulsory reporting system on adverse events. Together with our long-standing health registries, this makes Denmark the epicentre for the use of real-world data in terms of patient safety. Welcoming EMA to Copenhagen would further strengthen our joint efforts in this field.

The Greater Copenhagen area is under continuous, rapid development. From outstanding, green urban architecture, as exemplified by the new UN City, to monumental infrastructure projects, progress is steady and visionary. Today, Denmark is the number one EU country in terms of digital infrastructure according to the European Commission.

Copenhagen Airport, awarded best Northern European Airport for four out of the last six years, received 29 million passengers last year, and is currently planning a €2.7 billion investment to expand to 40 million passengers per year. The airport provides direct flights to all EU capitals as well as many European commercial centres and international destinations around the world, including the US, Japan, and China, totalling 159 direct destinations – more than any other North European airport. In addition, the airport is well connected

to central Copenhagen – 12-minute transport time with the Copenhagen Metro, and to South Sweden via the bridge. Hence, we can assure you that Copenhagen is more than ready to accommodate the infrastructure needs of EMA.

Hosting EMA is not only about having an excellent scientific framework or efficient infrastructure, it is also about being the home of EMA's employees and their families and hosting its guests. Copenhagen already hosts a number of UN organisations, the European Environmental Agency and several international companies' European headquarters. We have the necessary international schools including a European school, day care facilities, state-of-the art housing opportunities, and excellent healthcare, and we place emphasis on a good work-life-balance.

For experts and guests we offer a growing variety of accommodation opportunities. Copenhagen's hotel capacity has expanded by more than 50% in the last 10 years, which means that the city now has around 21,100 rooms. In addition, Copenhagen is continually ranked one of the world's most popular convention cities and attracts a wide range of medical and life science congresses.





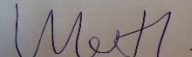



Finally, Copenhagen offers a host of cultural experiences, such as modern art museums, the opera, bicycling lanes wider than car lanes, a flourishing Nordic cuisine, water busses, green areas, swimming in the harbour, and much more.

In conclusion, choosing Copenhagen means access to both the Danish and Southern Swedish talent pools, universities, hospitals, research facilities and innovations. We have a strong tradition for working across borders – between countries, between the public and private sector and across industries. And we are all ready to make Copenhagen the best choice for EMA.

Kind regards,

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